

**CAC-26:** Institution understands and trains the lessons learned (L2) concepts as outlined in AR 11-33, and integrate collected and analyzed observations, insights, and lessons (OIL) into education and training.

Criteria	Criteria Guidelines	How To Assess	Criteria Met, Not Met, Not Assessed
<p><b>Criterion 26a:</b> The Institution understands and trains the lessons learned (LL) concepts as outlined in AR 11-33, and integrate collected and analyzed observations, insights, and lessons (OIL) into education and training.</p>	<p><b>26a(1):</b> Education/training reflects the ability of the staff and faculty to teach the concept of lessons learned (LL) and of the Army as a learning organization, and to acquire the most recent, relevant information available to enhance the learning environment (at the appropriate level) using all available resources, including the Center for Army Lessons Learned (CALL) and its Lessons Learned Integration (L2I) network.</p>	<p>Review pre-visit survey results.</p> <p>Review the Institution's self assessment.</p> <p>Explore in Course Manager interviews and instructor and staff focus groups.</p> <p>Explore in student focus groups.</p> <p>Explore in L2I staff interviews.</p> <p>Review the Institution's lessons learned SOP or policy, if it has one.</p> <p>Ask two or three instructors and/or Course Manager to demonstrate how to access the Institution's source(s) for OILs.</p>	
	<p><b>26a(2):</b> Training Proponents.</p> <p><b>26a(2)(a):</b> Proponent ensures that the curriculum teaches LL as a concept and how it is a combat multiplier in ensuring lessons and experience acquired by one Army element is shared quickly across the institutional and operational force.</p>	<p>Review pre-visit survey results.</p> <p>Review the Institution's self assessment.</p> <p>Explore in key leader interviews and instructor and staff focus groups.</p> <p>Explore in student focus groups.</p> <p>Explore in L2I staff interviews.</p> <p>Review the Institution's lessons learned SOP or policy, if it</p>	

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	<p><b>26a(2)(b):</b> Proponent actively shares information acquired from student surveys, after action reports, collection activities, etc. with CALL for inclusion in the Army's principal repository for observations, insights, and lessons (OIL) and lessons learned.</p> <p><b>26a(2)(c):</b> The curriculum includes training on submission of OIL to CALL as well as retrieval of information archived at the CALL web sites on NIPRNET (<a href="http://call.army.mil">http://call.army.mil</a>) and SIPRNET.</p> <p><b>26a(2)(d):</b> Proponent L2I organization (Directorate/Branch/Cell) uses CALL products and studies in their developmental process on OIL.</p> <p><b>26a(2)(e):</b> Proponent provides feedback to</p>	<p>has one.</p> <p>Ask for recent examples of how OILs are shared quickly across the institutional and operational force.</p> <p>Observe discussions about OIL intraining and education.</p> <p>Review pre-visit survey results.</p> <p>Explore in key leader interviews.</p> <p>Explore in Course Managers and L2I staff interviews.</p> <p>Review the Institution's lessons learned SOP or policy, if it has one.</p> <p>Review pre-visit survey results.</p> <p>Explore in L2I staff interviews.</p> <p>Review the Institution's lessons learned SOP or policy, if it has one.</p> <p>Ask to see recent examples.</p>	

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	CALL on the effectiveness of OIL and other information acquired from CALL, on proponent priority information/collection requirements, and on completed, ongoing and planned proponent collection activities.		
	<p><b>26a(3):</b> Training Implementers.</p> <p><b>26a(3)(a):</b> Instructors teach LL as a concept in ensuring the Army is a learning organization.</p> <p><b>26a(3)(b):</b> Instructors teach students to effectively employ the CALL web site search engines and L2I network, and to become agents for change in the Army through their ability to search, sort, retrieve and disseminate OIL, LL, and operational products in their duty assignments.</p>	<p>Review pre-visit survey results.</p> <p>Explore in Course Manager interviews and instructor focus groups.</p> <p>Explore in student focus groups.</p> <p>Make classroom observations regarding teaching students to employ the CALL web site search engines and L2I/OIL networks.</p>	
<p><b>Criterion 26b:</b> The Institution implements programs and procedures to effectively integrate collected and analyzed observations, insights, and lessons (OIL) into education and training.</p>	<p>The Proponent.</p> <p><b>26b(1):</b> Establishes and empowers an active lessons learned integration (L2I) organization (Directorate/Branch/Cell) to assist in the collection, analysis and dissemination of OIL and to quickly and efficiently convert OIL into traceable actions and knowledge for use in curriculum.</p> <p><b>26b(2):</b> Actively shares information acquired</p>	<p>Review pre-visit survey results.</p> <p>Explore in key leader interviews staff focus groups.</p> <p>Explore in L2I staff interviews.</p> <p>Review the Institution's lessons learned SOP or policy, if it has one.</p>	

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	<p>from student surveys, after action reports, collection activities, etc. with CALL for inclusion in the Army's principal repository for OIL and lessons learned.</p> <p><b>26b(3):</b> Understands and employs procedures for submission of OIL to CALL as well as retrieval of information archived at the CALL web sites on NIPRNET (<a href="http://call.army.mil">http://call.army.mil</a>) and SIPRNET.</p> <p><b>26b(4):</b> L2I organization provides feedback to CALL on the effectiveness of OIL and other information acquired from CALL, on proponent priority information/collection requirements, and on completed, ongoing and planned proponent collection activities.</p> <p><b>26b(5):</b> Supports CAC requests for subject matter experts for collections during military operations and major training events, exercises, and experiments.</p> <p><b>26b(6):</b> Actively participates in the CAC Issue Resolution Process to collaborate with CAC on resolving major issues identified from collection activities and reports.</p>	<p>Ask for recent examples of how done (e.g., copies of email, papers, Power Point presentatons, etc).</p> <p>Review the Institution's lessons learned SOP or policy, if it has one.</p> <p>Same as above.</p>	

The Evaluator makes his/her overall assessment (Met, Met With Comment, Not Met) based on the number of criteria not met and the severity/impact of those criteria not met.

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Overall Rating For Standard: \_\_\_\_\_