

ARC-42: CDIDs develop, coordinate, and/or assist publish Army concepts that help define the “validated conceptual aim point for the Army in support of ARFORGEN.”					As of: May 2011			
Criteria	Criteria Guidelines	References	Required Documents	Applicability				Mandatory Comments
				CoE	School/College	TR NCOA	RC	

Criterion 42a: Concept development. Concepts are the foundation of the Army's implementation of Joint Capabilities Integration and Development System (JCIDS). The Army Concept Framework (ACF) family of concepts consists of the Army Capstone Concept (ACC), Army Operating Concepts (AOCs), Army Functional Concepts (AFCs), Concept Capability Plans, and concepts directed by CG, TRADOC. Concepts facilitate the visualization and communication of the Army's key ideas on future operations.	42a(1): The concept describes a problem or series of problems to be solved, the components of the solution, and the interaction of those components in solving the problem.	IAW TR 71-20, Chapter 3.	Capstone Concept for Joint Operations (CCJO), Joint-Concepts, ACC, AOCs, AFCs, Lessons Learned, and Doctrine.	X			Concepts will address the themes highlighted in The National Security Strategy (NSS), National Defense Strategy (NDS), National Military Strategy (NMS), Unified Command Plan (UCP), Guidance for the Development of Forces (GDF), Quadrennial Defense Reviews (QDR) and relevant top-level strategic guidance.
	42a(2): The concept defines how the force functions (operational concept), the timeframe and conditions it must be able to operate in the Operational Environment (OE), its physical and organizational characteristics (design parameters and architecture), and what it must be able to execute (required capabilities) in terms of performing missions or producing effects.			X			
	42a(3): The concept illustrates how future joint and Army future Modular Forces will operate (ways), describe the capabilities (means) required to carry out the range of military operations in the expected Joint Operational Environment (JOE) across the spectrum of conflict, and how a commander, using military art and science, might employ these capabilities to achieve desired effects and objectives.			X			
	42a(4): The concept consists of future ways of conducting operations and a description of the capabilities required to conduct operations as envisioned, for a period of 8-20 years in the future. Each concept describes the problems to be solved, ways of conducting operations differently, and the means (capabilities) required. The concept addresses components of potential solutions and how those components work together to solve those problems.			X			
	42a(5): Concepts serve as the foundation for capability development ,IAW JCIDS, for gap identification, and for generating DOTMLPF solutions such as doctrine (principles and tactics, techniques, and procedures (TTPs) development, organizational design changes, training initiatives, materiel solutions, leadership and education requirements, personnel solutions, and facilities renovation and design which address warfighter gaps.			X			

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Criterion 42b: Army concept initiation. Dir, ARCIC or Center of Excellence Commandant in consultation with the DIR ARCIC directs a specific group of required capabilities or a capability analysis in support of a mission, function, or purpose.	42b(1): CG, TRADOC directs the development of new Army capstone, operating, functional, or other concepts to change the way the Army conducts operations in the future. <u>Rationale: nice to know</u>	IAW TR 71-20, Chapter 3.		X				
	42b(2): A new military assessment that identifies a need to document a conceptual view of new ways of conducting operations and the associated capabilities or requirements (such as joint concepts, a QDR, or total Army Analysis (TAA)).			X				